

HVCC PRODUCT / TECHNOLOGY STRATEGY



YH Park Feb. 25, 2014

HVCC at a glance - Video



http://hvccglobal.com/En/Media/VideoDetails/6



Financial Highlights



Financial Highlights

- Strong growth profile with \$680 million backlog
 - 7% sales CAGR between 2014 and 2017
 - China sales now exceed \$900 million annually
- Strong balance sheet, with net cash position
- Stock price up 64% in 2013

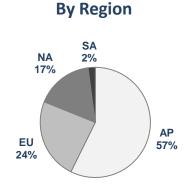
(Dollars in Millions)	2013	B/(W) '12
Sales	\$4,871	+14%
Adjusted EBITDA (1)	\$514	+21%
% Margin ⁽¹⁾	10.6%	

2013 Sales Breakdown

Fluid
Transport
10%
Compresso
r
21%
HVAC
42%

Cooling 27%

By Product



Other 25% (2) Hyundai 51%

By Customer

⁽¹⁾ Excludes equity income and non-controlling interests. (2) Multiple customers all under 2% share

Positioned for Growth

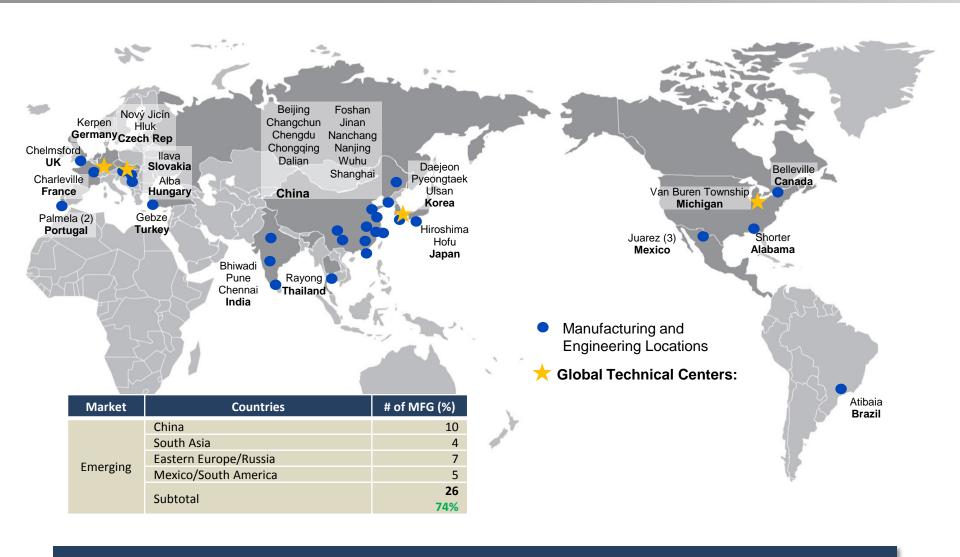


- ✓ Clear #2 global climate player, with 13% market share
- ✓ Leading product and technology portfolio
- ✓ One of only two "full-line" suppliers
- ✓ Customer-focused solutions provider with a worldwide presence
- ✓ Global manufacturing footprint supporting OEMs
- ✓ Gaining share in growing markets

A World-Class Climate Organization

Global Footprint

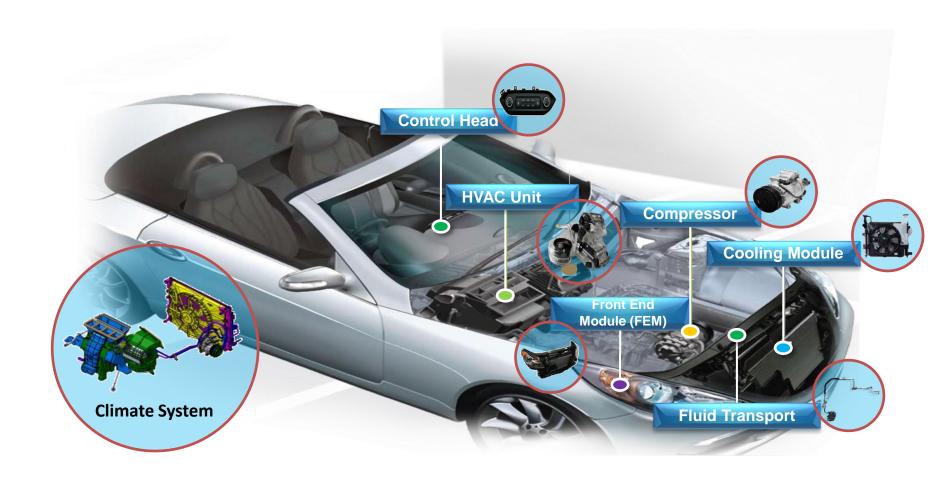




35 Manufacturing Facilities and Four Technical Centers Headquarters: Daejeon, Korea

Automotive Climate Control Systems





One of Two Full-Line Systems Providers

Fuel Economy





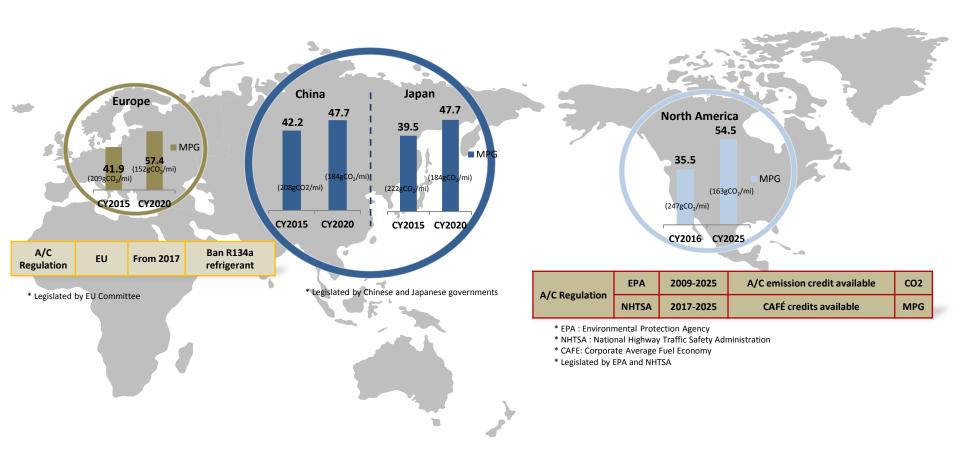


Compressor

A/C System Operation Impacts Fuel Economy

Regulations





Strict Fuel Economy Standards and Emissions-Related Regulations

Market Drivers and Trends





- Demand increase for HEV / EV / FC
- Alternative refrigerant systems
 - R744 and R1234yf



- Cabin air quality
- Comfort control
- Reduced noise, vibration and harshness (NVH)

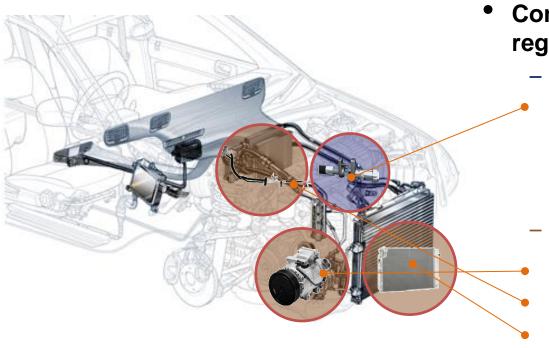


- High efficiency system for fuel economy
 - Engine downsizing with turbo charger
 - Weight reduction
 - Heat recovery

Solutions That Address Market and Industry Demands

Products Delivering Value Today





Conventional products to meet regulations:

Direct contribution

- Metal Seal Fitting
- R744 System
- 1234yf System

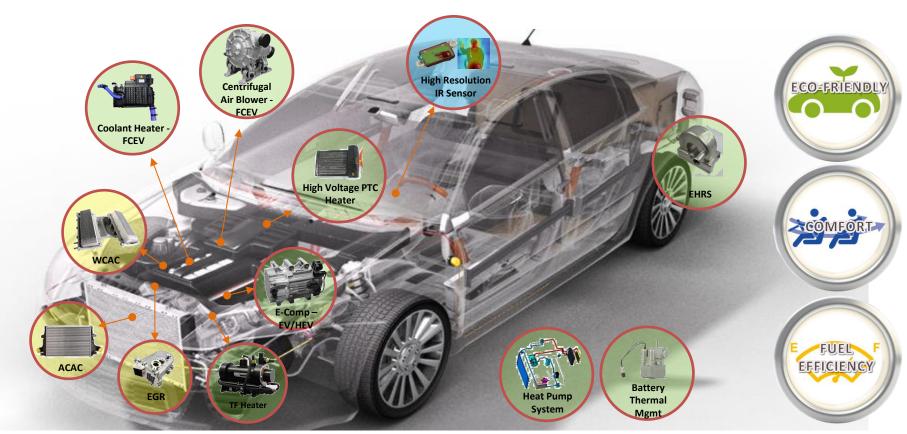
Indirect contribution

- VS Compressor
- Internal Heat Exchanger (HEX)
- Improved Condenser and Evaporator

Conventional Market Appreciated Products

Thermal Energy Management Solutions





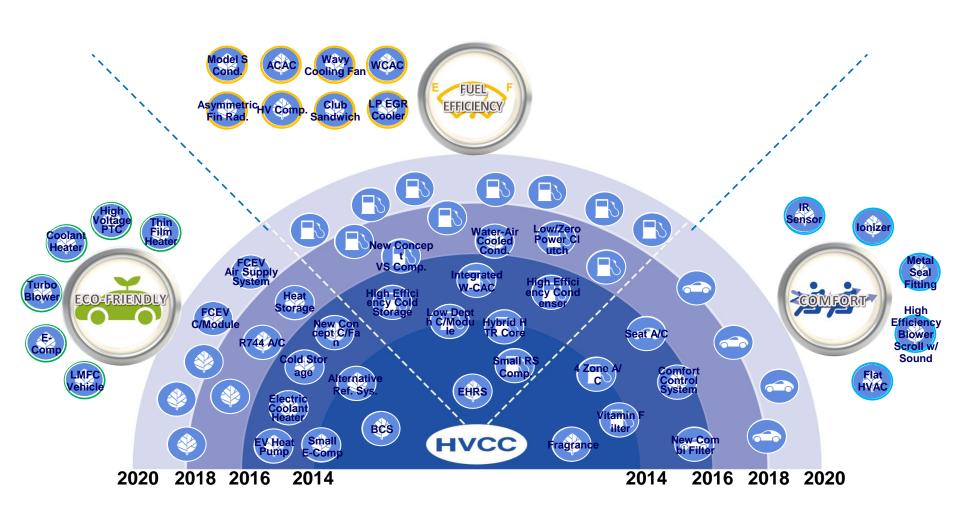
- * EGR : Exhaust Gas Recirculation
- * ACAC : Air Charge Air Cooler
- * WCAC : Water Charge Air Cooler

- * FCEV : Fuel Cell Electric Vehicle
- * PTC Heater : Positive Temperature Coefficient Heater
- * E-Comp : Electric-Compressor

- * TF Heater : Thin Fin Heater
- * EHRS: Exhaust Heat Recovery System
- * IR Sensor : Infrared Ray Sensor

HVCC Technology Roadmap



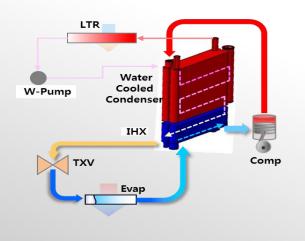


HVCC: World-Class, Innovative Product Portfolio



IHX Sub-Cooled Water Cooled Condenser

IHX Sub-Cooled Water Cooled Condenser



Mechanism

- Water cooled condenser provides better cooling performance, compared to conventional air cooled condensers.
- IHX cools down again refrigerant that is already cooled by water cooled condenser.

Customer Benefit

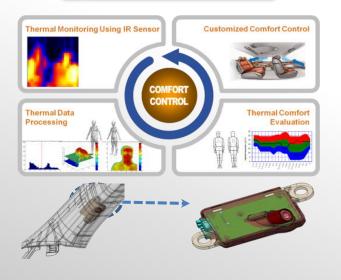
- Compressor power consumption reduced by 20%
 - → Provides 1.1 additional A/C credits to customers
- Integration of IHX with water cooled condenser
 - → World's first

HVCC: World-Class, Innovative Product Portfolio



Adaptive Temperature Control Using High Resolution IR Sensor

High Resolution IR Sensor



Mechanism

The infrared red sensor

- Detects a human body separate from cabin with increased accuracy.
- Analyzes vehicle occupants (e.g., number of passengers, seating area, height, weight, clothes, body heat, etc.) to optimize and fully automate the climate control.

Customer Benefit

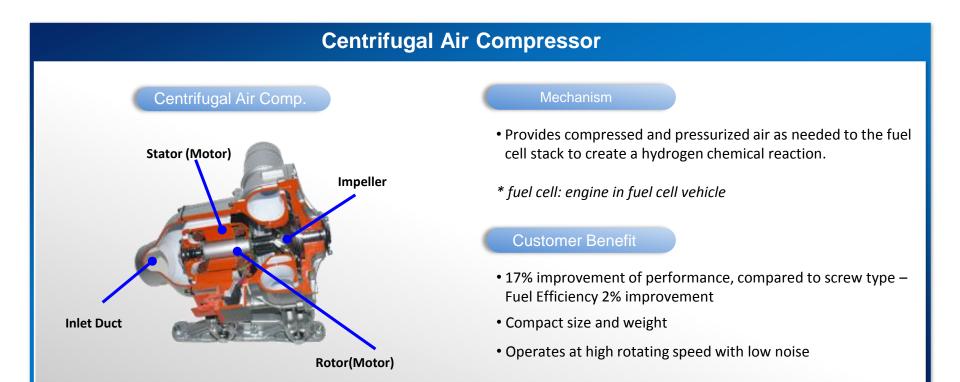
- Offers customized passenger thermal comfort
- Improves fuel efficiency 3%

* 2013 award for excellence in new technology by HMG

* IR Sensor: Infrared Sensor

HVCC: World-Class, Innovative Product Portfolio





Industry Technology Achievements



Wave Blade Fan



2007Pace Award Winner

Metal Seal Fitting



2013 PACE Award Winner

Centrifugal Air Compressor



PACE Award Finalist

Zero Waste Dispense Coating



PACE Award Finalist

Industry Recognition for Innovative Technology Development

Summary



- ✓ Market-leading and differentiated solutions
- ✓ Ready to earn maximum A/C credit regarding U.S. regulation
- ✓ Focused on delivering innovative solutions that are eco-friendly, efficient and deliver comfort
- ✓ Above market growth through customer diversification and continuous stream of new products
- ✓ Margin performance based on operation efficiency and technical innovation

Automotive Thermal Energy Management Solution Provider

Thank You!



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